DRAFT ARTS MASTER PLAN

August 3, 2006

City of Chula Vista, California



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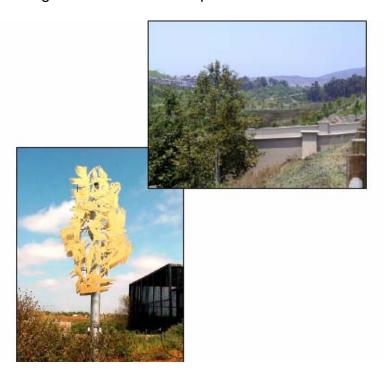
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EXECUTIVE SUMMARY

The recent update of the City of Chula Vista's General Plan incorporated specific policies and objectives regarding the provision of arts and culture to the Chula Vista community for the first time in the history of the plan. The inclusion of arts and culture represented a watershed moment in the City's history and was perfectly in sync with the widely shared community belief that the arts should be an essential part of Chula Vista, both intrinsically and economically, and that the arts can and do make significant contributions to the quality of life.

The Arts Master Plan process was undertaken with the firm belief that arts and culture can create a more livable city, stimulate the local economy, enhance the urban environment, celebrate the natural environment, engage a wide spectrum of people, and empower neighborhoods. Art has the power to draw the community together, creating opportunities not only for enjoyment and appreciation of beauty, but also for increased dialogue, cross cultural understanding, and intellectual growth.

Chula Vista stands on the verge of realizing several important and community-altering planning projects – renewal of the Urban Core, development of the Bayfront, and development of the University site. Incorporating arts and culture elements into the planning of these major projects is critical for the successful provision of arts and culture to the residents of Chula Vista for many generations to come.

Interviews, focus groups and public meetings revealed the many challenges that currently thwart the ability of the arts to thrive in Chula Vista. Readily identified major challenges included: 1) a lack of performing and visual arts facilities; 2) very limited funding; 3) lack of affordable spaces for artist housing and studios; 4) small number of Chula Vista-based arts groups; 5) lack of coordination of marketing and promotion; and 6) school budget constraints.

Therefore, this Arts Master Plan contains eleven recommendations to address these challenges and thus broaden the contributions of the arts to the people of Chula Vista. The goals are to provide a civic environment where artistic expression and cultural diversity can flourish, where art becomes an essential element in the lives of all Chula Vistans, where the support and encouragement of artists is viewed as critical to the successful development of Chula Vista, and where City leaders philosophically and financially support the development and growth of the City's cultural resources.

The Arts Master Plan's specific recommendations, in Citizens' Advisory Committeeranked priority, are as follows:

- 1. Increase funding for the visual and performing arts in Chula Vista
 - a. Establish a Cultural Trust Fund
 - Adopt a 2% for Art policy on City Capital Improvement Projects (CIP), specifically above-grade projects of \$250,000 or more within and out of redevelopment areas. Street pavement and sidewalk rehabilitation projects,

curb and gutter installations, and ADA curb ramp installations and modifications should be exempted from this policy, along with those portions of other CIP project budgets that have outside funding sources (e.g. Transportation Sales Taxes, Gas Taxes, etc.) that prohibit use of funds for anything outside of specific project expenses. Revise Redevelopment Agency's current 1% for Art policies to a developer-paid contribution of 2% of construction costs and expand to all redevelopment zones

- c. Adopt a 2% for Art policy on new private, non-residential development building projects with a project valuation of \$250,000 or more
- d. Address short and long term funding needs through periodic assessment of local arts funding needs; work in conjunction with the City Manager on the development of the biannual Office of Arts and Culture budget; continue and expand collaborations with local and regional businesses, arts groups and schools; and investigate and recommend to Council specific public and private funding methodologies to grow the Cultural Trust Fund
- 2. Enhance the role of the Cultural Arts Commission
 - a. Oversee implementation of the Arts Master Plan
 - b. More arts inclusive makeup of Commission
 - c. Provide annual report to Council
 - d. Help ensure artists' involvement in building/improvement projects
 - e. More informed about City CIP
 - f. Preserve artists' rights
 - g. Develop a plan for oversight of public art maintenance
 - h. Assist staff in periodic workshops on artwork maintenance
 - i. Oversee five-year public art maintenance surveys
 - j. Oversee periodic renewal of the Arts Master Plan
 - k. Advocate for adequate staffing for Office of Arts and Culture
- 3. Create a Northwest Area Arts District and enhance existing opportunities
 - a. Prepare a feasibility study for the location and development of a Third Avenue Village Arts Center
 - b. Identify and assist in the development of Artist Activated Spaces within Third Avenue Village
 - c. Identify and reserve space for a Bayfront Arts Center
 - d. Create H Street Arts Promenade
 - e. Renovate Civic Center Library Auditorium
- 4. Create a Blue Ribbon Task Force to raise major funding for capital needs of new and existing Chula Vista Arts facilities, including the recommended Village Arts Center and Bayfront Arts Center
 - a. Chula Vista Public Library Foundation to serve as fiscal agency
- 5. Establish Art Nights in Chula Vista

- 6. Implement a comprehensive arts promotion/marketing program
- 7. Integrate the visual and performing arts in the planning for the University site
 - a. Possible college of Fine Arts
 - b. Provide performance and exhibition spaces
 - c. Provide cross-cultural visual and performing arts programs
 - d. Link to school districts' visual and performing arts programs
 - e. Involve Office of Arts and Culture and Cultural Arts Commission in concept development phases
- 8. Create an Arts Movement program
 - a. Create City art gateways at points of connection with regional freeway system and at existing and proposed transit stations
 - b. Create an arts banner program to demarcate arts districts
 - c. Publish arts movement and art walk maps
 - d. Designate an arts shuttle bus for the Northwest Area Arts District
- 9. Extend the energy of the arts to all Chula Vista neighborhoods and villages and create additional citywide arts focal points
 - a. Expand neighborhood arts programs, events and classes
 - b. Create neighborhood and village arts plans
 - c. Create an artist colony investigate adaptive reuse of Salt Works industrial area
 - d. Create additional citywide arts focal points at Southwestern College, Olympic Training Center, Eastern Urban Center, Coors Amphitheater, and other locations
- 10. Expand regional dialogues and programs with San Diego and Baja California
- 11. Conduct a needs assessment for expansion/relocation of the Chula Vista Heritage Museum

Other sections of the Arts Master Plan include an overview and summary of existing arts venues, programs and facilities, a summary of the community inputs received, and a focused section on how other local governments in California currently provide support for the arts, and the impact of cultural tourism and the rise of the creative class.

As noted in the following Vision section, a creative, committed workforce, and in particular, a thriving community of artists, is increasingly vital to a rich civic and economic life. Artists and other creative workers can make meaningful, unique contributions to Chula Vista in economic, physical and social terms. Investing in the creative sector is smart economics. It is also essential to promoting Chula Vista as a vibrant, progressive international city. Chula Vista's policies, systems and spending priorities should enable artistic talent to flourish for the benefit of the entire community.

VISION

Arts and Culture should be an integral part of the cultural, economic and aesthetic environment of the Chula Vista community, and should be promoted and coordinated by the City in a manner that creates a favorable climate for artistic development and cultural awareness. An ongoing and strengthened commitment to further develop arts and culture facilities, programs, and activities will greatly enrich the quality of life for all residents, businesses and visitors and provide for accelerated economic development. As noted in the Public Facilities and Services Element of the City's recently adopted General Plan Update, "The City of Chula Vista recognizes that providing art and culture opportunities....is vital to the well-being of its residents and the overall community."

Arts and culture are essential to the continuing growth and development of Chula Vista's residents, economy and quality of life. Chula Vista should be more than a marketplace. It should be an aesthetic and dynamic place where residents and visitors can be emotionally engaged and intellectually stimulated.

Chula Vista's rich ethnic and cultural diversity should be nurtured, celebrated and shared in community centers and cultural experiences. The downtown area should be the cultural heart of Chula Vista – a true center for people of all ages, ethnicities and interests. Downtown should offer a wide variety of cultural choices, including arts organizations, galleries, bookstores, gathering spaces, artist live/work spaces, public art and ample opportunities for social interaction and self-expression. Existing downtown arts and culture groups should be nurtured and sustained as they enrich the lives of Chula Vista's residents and visitors.

The Cultural Arts Commission and the Office of Arts & Culture staff should play a vital role in Chula Vista's cultural scene. They should receive adequate support in order to foster arts and culture programs for the enrichment of the City; support the development of a local arts community; encourage the success of working individual artists and school programs; coordinate and strengthen new and existing arts organizations; develop critical collaborative programs with regional arts groups; encourage programs for cultural exchange and development, and further the image of Chula Vista as an international, progressive City.

A creative, committed workforce, and in particular, a thriving community of artists, is vital to a rich civic life. Artists and other creative workers can make meaningful, unique contributions to Chula Vista in economic, physical and social terms. Investing in the creative sector is smart economics. It is also essential to promoting Chula Vista as a vibrant, progressive city. Chula Vista's policies, systems and spending priorities should enable artistic talent to flourish for the benefit of the entire community.

This Arts Master Plan document is a roadmap for Chula Vista's future, a future where Chula Vista is a place that champions its diverse heritage and embraces and supports the arts.

GUIDING PRINCIPLES

The Arts Bring Together Diverse People

Artistic, cultural educational and humanistic activities are essential aspects of the life of the City. All Chula Vista residents should be provided equal opportunities for access to the arts and the means of cultural expression. Cultural expression provides a bridge of understanding among the City's diverse cultures.

Public-Private Cooperation

Cooperation between the City, artists, cultural organizations, and the private sector is essential to ensuring the well being of the cultural community. The City's primary role is, and should remain, one of "assistance to" rather than "responsibility for" the provision of cultural services.

Economic Impact

A healthy, vibrant cultural environment enhances the economic vitality of the City. The arts are valued as an industry because of their contribution to the City's economy, which encompasses quality of life, economic development, and tourism.

Creative Expression

Creative expression, with the attendant risks of artistic failure, must be protected and allowed to freely flourish at all times.

Arts Education is Essential

The City values arts education as a critical component of learning for all people, both in the classroom and in other educational and cultural settings.

Citizen Involvement

Citizen involvement is an essential component of the City's cultural planning and decision-making processes. The arts are integral to civic dialogue and community building.

PURPOSE OF THE ARTS MASTER PLAN

The purpose of the Arts Master Plan is to provide recommendations regarding how the City of Chula Vista can increase the contributions of the visual and performing arts to the quality of life of the residents of Chula Vista, build upon and expand existing arts programs, provide appropriate new facilities for the arts, and integrate the arts with the ongoing development and revitalization of the City.

ORGANIZATION OF THE ARTS MASTER PLAN

The Arts Master Plan is organized into the following sections.

Section 1 – **The Chula Vista Setting for the Arts** – discusses the natural, historical, regional and developmental settings of the City which have influenced the recommendations.

Section 2 – **Existing Venues, Facilities and Programs** – describes the currently existing arts resources, which provide a foundation for the recommendations to increase the presence of the arts in the life of Chula Vista

Section 3 – **Community Inputs** – describes the insights of the community regarding the value of the arts to individuals and the community and the community's observations regarding potentials to expand and invigorate the arts in Chula Vista.

Section 4 – Public Funding and Investment in the Arts at the Local Level in California – describes different funding mechanisms and methodologies that have proven to be beneficial to more than 70 California cities and counties.

Section 5 – **Recommendations** – describes a variety of programs, projects and funding means to expand and enrich the visual and performing arts in Chula Vista.



Section 1



THE CHULA VISTA SETTING FOR THE ARTS

ARTS MASTER PLAN - DRAFT



The visual and performing arts in Chula Vista have been and will be influenced by the context in which they are created. Particularly important contextual elements for the arts in Chula Vista include the City's natural, historical, regional and developmental settings.

NATURAL SETTING

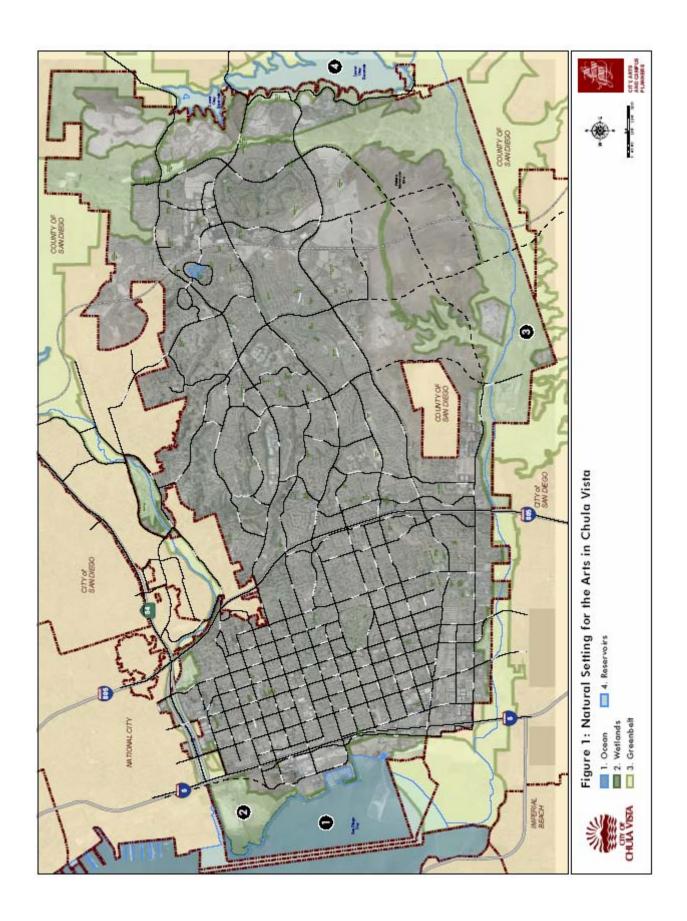
Chula Vista, prior to a substantial amount of habitation, was a desert environment at the edge of a great bay. As the Sweetwater River wove its way through Chula Vista, it deposited the sediments that created the Sweetwater wetlands.

The Sweetwater Marsh National Wildlife Refuge, the largest tract of preserved wetlands in the South Bay, is home to more than 200 birds and a variety of endangered species. The nationally-recognized Chula Vista Nature Center is located within the Refuge, and provides local nature programs and exhibits for children and adults.

The hills surrounding Chula Vista are comprised of coastal sage scrub plant communities, which are found along the California coast from San Francisco to San Diego. Plants in this community include low-growing species such as Sage Brush. The coastal sage environment is an important component of the local ecology of Chula Vista.

The natural environment of Chula Vista has been altered by irrigation systems constructed to support both agriculture and the development of new communities. Yet the desert environment, ocean, wetlands, animals, plants and birds have and will continue to inspire the arts and artists of Chula Vista. Artists and their arts can relate to these elements by creating individual expressions and interpretations of local flora and fauna, as well as creating responses to Chula Vista's ocean, wetlands and coastal sage setting.

Figure 1 illustrates the major components of the natural environment that remain in Chula Vista today, including the bay, the Sweetwater Marsh National Wildlife Refuge, the Otay reservoirs, and the southerly greenbelt. This greenbelt, as defined in the Chula Vista General Plan, will provide a continuous corridor of undeveloped open space which will preserve a natural environment for the City and provide hiking connections from the reservoirs to the wildlife refuge. The hills located to the east of the reservoirs also provide an appealing visual backdrop for Chula Vista.



HISTORICAL SETTING

History creates a sense of place and identity for everyday life and a context for the arts. The Chula Vista Heritage Museum has created "A Brief History of Chula Vista," which describes the major eras in Chula Vista's history.

The following is an overview of Chula Vista's history, as described in this exhibit.

3000 BC - EARLIEST INHABITANTS

Nomadic Yuman-speaking Indians first migrated into the area now known as Chula Vista about 5,000 years ago, around the same time that construction of Stonehenge began in England. The natives subsisted on a diet of fish, small game, and a variety of wild seeds, berries and nuts—especially the acorn which became their main staple. Descendants of these original inhabitants are known today as the Kumeyaay Indians.

1769 – SPANISH MISSIONARIES ARRIVE

While several Spanish ships had previously sailed into San Diego Bay, white settlement didn't begin in the region until Father Junipero Serra led a party of missionaries and soldiers north across the present-day border of Mexico. On July 1, 1769, they traveled through Chula Vista and established the first of a string of 21 California missions in San Diego. The missionaries dramatically changed the Indians' way of life by imposing a feudal "serf" system and using them to grow crops. "El Rancho del Rey" (the King's Ranch), which encompassed the Chula Vista region, was used to graze their horses and cattle.

1821 – MEXICAN RULE AND LAND GRANTS

The Spanish empire in the new world crumbled which left California to be governed by the newly established country of Mexico. Under Mexican rule, the mission system was secularized—control was seized from the Catholic Church and favored citizens were given large land grants including several near Chula Vista. In 1845, California Governor Pio Pico gave "El Rancho del Rey" to John Forster, his brother-in-law, and it was renamed "Rancho de la Nación" (the National Ranch)

1850 – CALIFORNIA BECOMES A US TERRITORY

California became a U.S. territory following the Mexican-American War in 1847. Only one year after the gold rush of 1849, California became a state. Most of the land grants that were established under Mexican rule were allowed to continue as private property although the U.S. required proof of ownership. While John Forster kept his land in the Chula Vista region, it took him a number of years to verify ownership using such informal methods as witness accounts and scraps of paper.

1868 -RAILROAD RELATED DEVELOPMENT

Entrepreneurs Frank, Warren and Levi Kimball bought "Rancho de la Nación" for \$30,000. To increase the value of their investment, Frank Kimball successfully lobbied

the Santa Fe Railway to build a line to National City, just north of Chula Vista. In exchange for its investment, Kimball gave the railroad almost 40 percent of his holdings and that 10,000 acres encompassed the entire area that became Chula Vista. With that incentive, the railroad formed a subsidiary called the San Diego Land and Town Company and made plans to develop Chula Vista.

1887 – CHULA VISTA IS PLANNED

Colonel William Dickinson, one of the Santa Fe Railway's town planners, was hired to plan the new community of Chula Vista. The first tract was subdivided into five-acre lots, which initially were sold for \$1,500 with the requirement that the owners build an orchard house and plant citrus trees. Developers of the region also anticipated that this agricultural adventure would need a reliable source of water. At the same time lots were being sold by the San Diego Land and Town Company, the railroad financed construction of the Sweetwater Dam. Soon Chula Vista proclaimed itself the "Lemon Capital of the World" and by 1898 the community had 60,000 lemon trees and two packinghouses.

1911 – CHULA VISTA GROWS

Chula Vista continued to grow both in size and prestige, and by 1911 its amenities included a bank, post office, school, library, hospital, yacht club, churches and more. Its citizens voted to incorporate the 5.3-square-mile community. Unfortunately early years of prosperity were followed by two years of drought in 191415, then disastrous rains in early 1916 sent floodwaters through the earth abutments at Sweetwater Dam and broke the Otay Dam to the south of Chula Vista. Many agricultural assets were destroyed and an undocumented number of lives were lost.

1916 – CHULA VISTA HELPS FIGHT WORLD WAR I

At the beginning of World War I, the Hercules Powder Company opened a factory along the bay in Chula Vista to extract certain chemicals from kelp—a type of seaweed. The company combined these chemicals to make an explosive used by the British for fuses during the war and offered employment to more than 1,500 residents. After the war the plant was closed but to this day the site is still frequently referred to as Gunpowder Point.

1941- CHULA VISTA HELPS FIGHT WORLD WAR II

Just months before the attack on Pearl Harbor, Fred Rohr moved his fledgling aircraft company to Chula Vista. Rohr Aircraft manufactured ready-to-install engine units for military and civilian aircraft, and at the height of its World War II production employed 9,000 workers. As a result, several massive temporary housing projects were built where orchards once stood. These changes signaled the eventual end of Chula Vista's rural lifestyle. In the 1990s Rohr was bought by BF Goodrich.

1985 – CHULA VISTA ANNEXES HISTORIC OTAY AND GROWS EAST

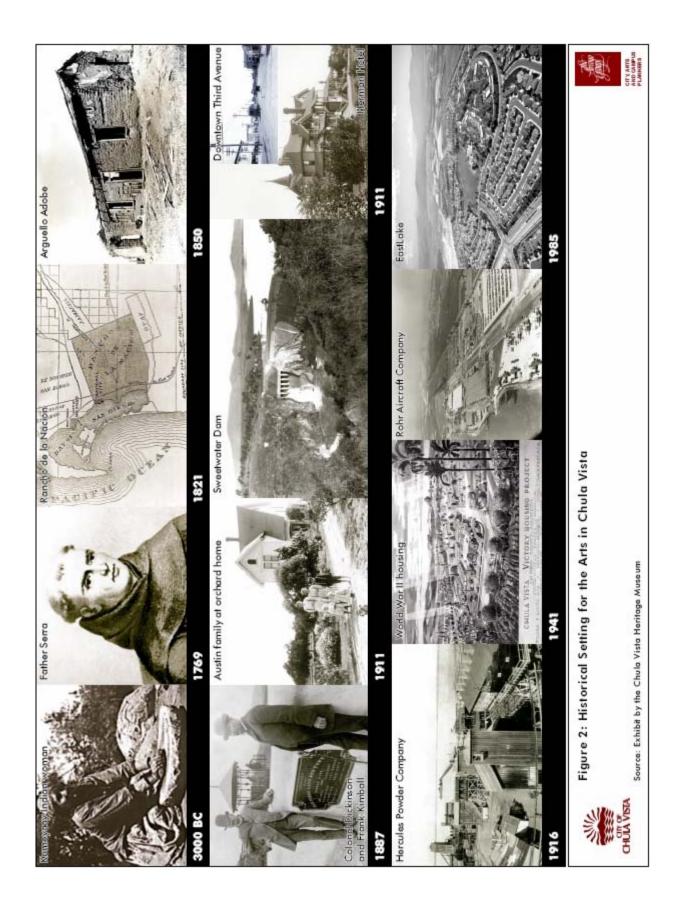
Two factors during this decade brought tremendous growth in Chula Vista. The former Montgomery Fire Protection District, that included the historic Otay community, voted in

favor of annexation bringing more than 25,000 new residents to Chula Vista. In addition, the city annexed the first of several large parcels of land to the east (encompassing parts of "El Rancho del Rey" and other original land grants) and approved its first master planned community—EastLake. Other master planned communities would soon follow, including the launch of Otay Ranch in 1993.

Artists and their arts can continue to draw inspiration from the rich and unique history of Chula Vista.



Figure 2 – Historical Setting for the Arts in Chula Vista depicts these eras.



REGIONAL SETTING

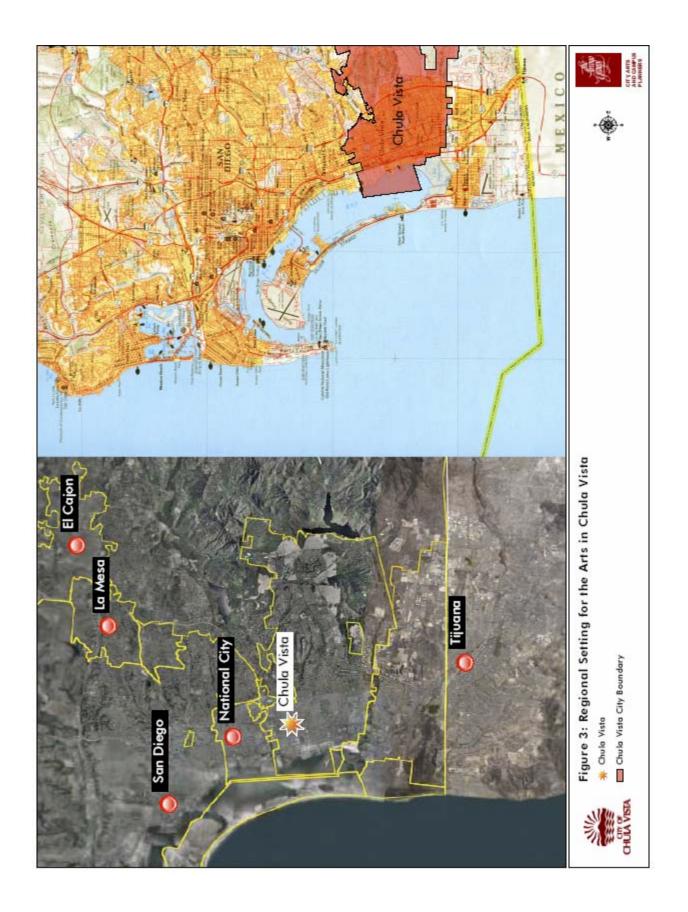
Chula Vista is located between the major metropolitan area of San Diego, which is contiguous with the City, and Mexico whose border is located only seven miles to the south. The connections between Chula Vista and Mexico have been strengthened in modern times by the construction of the Interstate 5 freeway and the San Diego Metropolitan Transit System Trolley Blue Line.

The City of San Diego provides residents of Chula Vista with artistic and cultural opportunities that are not available in Chula Vista. Major San Diego arts venues, such as the San Diego Opera and The Globe Theatre, can continue to support the vitality of the arts in Chula Vista's growing community.

Tijuana is the major entrance point into Mexico from Southern California, as well as the gateway into the beautiful Baja Peninsula. The movement of people and ideas between Baja California and the South Bay creates an opportunity for cultural exchange and understanding, new partnerships, and heightened cultural awareness.

Chula Vista's geographic location between the San Diego metropolitan area and the Baja Peninsula provides opportunities for exciting new partnerships and continuing existing collaborations for the visual and performing arts. Tijuana offers a variety of artistic and cultural opportunities. For example, Tijuana has a conservatory of music, dance and art schools and the Tijuana Cultural Center (CECUT) hosts the Orchestra of Baja California, the Center for Scenic Arts and the Hispanic-American Center for Guitar. The Baja California Cultural Institute (ICBC), promotes arts and cultural groups and events, and has gallery spaces in a variety of locations, including Tijuana, Mexicali, and Ensenada.

Figure 3 – Regional Setting for the Arts in Chula Vista – illustrates the proximity of Chula Vista to San Diego and Baja California and the freeway connections to both areas. The San Diego to Border Trolley Line generally follows the alignment of Interstate 5. Regional access to Chula Vista will soon be enhanced by completion of the SR-125 South Bay Expressway, which will enter the City near the proposed University Site. The accompanying satellite photo in Figure 3 illustrates the proximity of Chula Vista to San Diego and Baja California, and the location of the hills, which enhance the natural environment of Chula Vista.



DEVELOPMENTAL SETTING

Chula Vista is currently in the advanced planning stages of major new development and revitalization projects, which will dramatically change the character of Chula Vista in a positive manner.

The **Downtown Urban Core** will experience a combination of new development and revitalization through changes in land use and public improvements. The resident population of Downtown Chula Vista will increase dramatically as projects are approved and constructed in the near future.

The **Bayfront** project will bring new retail, residential, hotel and convention/meeting space to the Bayfront and connect it to the Downtown Urban Core.

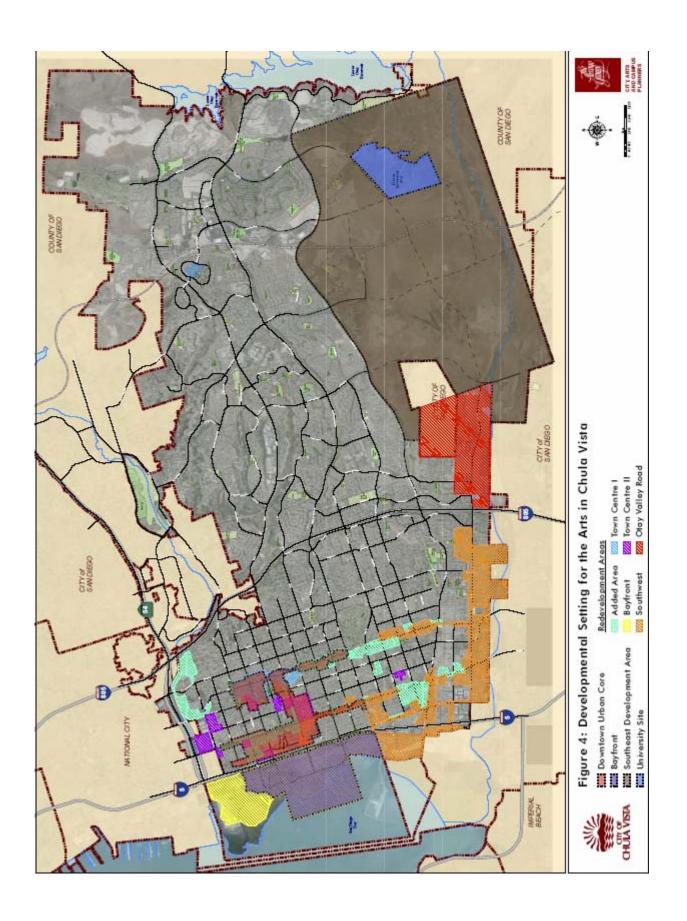
The continuing development of the **Southeast Portion of Otay Ranch** will add thousands of new residents to Chula Vista who will live in village environments. Within the Southeast Portion of Otay Ranch, the site for a **University Site** has been set aside and is currently being planned for a new complex of educational institutions. This new multi-university/ college complex will dramatically enhance the educational and cultural environment of Chula Vista and can strengthen Chula Vista's educational, cultural and artistic connections with Mexico.

Redevelopment of the City's older **Southwestern and Northwestern areas** will result in additional parks, public gathering places, more pedestrian friendly neighborhoods, increased housing density, and improved public amenities. These redevelopment projects will provide numerous opportunities for the City to incorporate artists in the planning and execution of revitalization efforts, thus assuring that the projects successfully reflect the City's rich cultural heritage.

The opportunity exists to integrate facilities and programs for the visual and performing arts into each of these major development projects. This integration of the arts with development and revitalization is one of the greatest opportunities to make the arts a greater part of life in Chula Vista.



Figure 4 – Developmental Setting for the Arts in Chula Vista—illustrates the scope of these projects.



Section 2



Existing Arts Venues,
Facilities
AND
PROGRAMS

ARTS MASTER PLAN - DRAFT



EXISTING ARTS VENUES, FACILITIES AND PROGRAMS

Within the natural, historical, regional and development contexts previously described, Chula Vista features an excellent variety of school programs for the visual and performing arts. The same cannot be said for professional arts groups. Only one such group, the San Diego Junior Theatre, currently operates within Chula Vista, and that operation is a storefront branch facility of a group based in San Diego.

For a city with a nearly one quarter million residents, it is surprising that Chula Vista has nearly no dedicated facilities for either the performing or visual arts. If Southwestern College's Mayan Hall is removed from the equation, Chula Vista is left with no traditional, dedicated indoor facilities for either the performing or visual arts. Without adequate facilities, the arts and culture scene will not flourish or grow in Chula Vista, cultural tourism will languish, and the City will miss out on a unique opportunity to take advantage of its diverse cultural traditions, strong school arts programs, its natural, historical, and regional contexts, and its development opportunities.

The City of Chula Vista's Public Facilities and Services Element of the recent adopted General Plan Update states "While several facilities are available for display and presentation of the arts throughout our City, including the City branch libraries and recreation centers, there is limited availability of adequately designed or appropriately located facilities for both performances and exhibits. A main, central cultural arts venue, theater or center is lacking. Benefits of a cultural arts venue include having an identifiable city facility that could serve public and private performances and exhibits throughout the south San Diego County region and stimulate economic development and redevelopment."

The following is an overview of existing venues, facilities and programs.

PERFORMING ARTS VENUES/SPACES

Traditionally, the performing arts (theatre, dance, opera, music, et al) are best served when viewed in a fixed-seat auditorium with a Proscenium Stage, an overhead fly space for scenery and lighting, appropriate acoustics and good viewing angles from all seats. A Proscenium Stage is the most typical stage formation for theaters. The audience only sits in front of the stage and the stage is framed on sides and the top, like a picture. The entire South Bay area has only one sizeable facility that meets this description - Mayan Hall.

Mayan Hall

Mayan Hall is located in the central portion of eastern Chula Vista on the campus of Southwestern College. Mayan Hall is Southwestern College's performing arts facility, and has served students in the South Bay for over forty years. It also serves as a lecture hall. Mayan Hall features a lobby and entrance plaza, and was named for the Mayan architectural motifs that have been incorporated into many of the buildings on the Southwestern College campus. Mayan Hall's main

auditorium and stage are used primarily for Southwestern College productions and are only very rarely available for use by any outside groups. The main auditorium seats 461 people. The lower level of Mayan Hall contains a "Black Box" theatre as well as rehearsal space. A Black Box theatre is not called this because the walls are painted black, though often they are. A Black Box theatre has no permanent stage or seating area which allows the theatre to be configured as needed for each performance.

Other notable South Bay fixed-seat performance spaces include:

Civic Center Library Auditorium

Chula Vista Public Library's Civic Center Branch features a fixed seat auditorium that can accommodate up to 152 people. It has a tiny stage area appropriate for lectures, readings, film/video screenings, and small group performances. Overall, this is a 30-year old, outmoded facility that has never been renovated. From the beginning it was not intended to be used as a "theatre" but rather as a space for library programs to take place. Today is has uncomfortable seating, inadequate lighting and sound systems, poor acoustics and no backstage area or fly space. Despite these drawbacks, the auditorium is in regular use for children's programming as well as serving as a film festival venue and space for meetings, lectures, and music performances.

Coors Amphitheatre

The Coors Amphitheatre is located in southeastern Chula Vista. This is an outdoor performing arts venue operated by the for-profit corporation House of Blues[®]. Designed primarily for live music events, the theatre can seat 10,000 people in fixed seats, and approximately 10,000 more people can be accommodated on a grass area behind the permanent seating. The Amphitheatre is located seventeen miles from downtown San Diego and serves the entire San Diego County metropolitan region. The Coors Amphitheater offers primarily popular music concerts related to the varied cultural influences shaping contemporary music. Performers who have appeared at the Amphitheater range from Elton John to Jimmy Buffett.

Other notable South Bay performance spaces with portable seating and/or portable stages include:

Bolles Theatre

The Bolles Theatre, named after current Cultural Arts Commissioner and School for the Creative and Performing Arts Facilitator Ron Bolles, is located on the Bonita Vista High School campus. The theatre serves as the annual location for the Bonitafest Melodrama. The theatre has a proscenium stage and can seat up to 200 people on folding chairs. Platforms in the seating area provide elevated seating. Theatres of this same limited size can be found on most of the high school campuses throughout the SUHSD.

Ruth Chapman Performing Arts Center

The Ruth Chapman Performing Arts Center, built in 1995, is located on the EastLake High School campus. The main performance area is actually a multipurpose facility that features a proscenium stage and can seat up to 428 people on moveable chairs and in lecture hall seats. This often-used facility serves as an important venue for the entire Sweetwater Union High School District. In addition to the Ruth Chapman Theatre, the Center also has a Black Box theatre for smaller events.

Chula Vista High School Theatre (a.k.a. The Theatre on K Street)

This frequently used theatre is a venue for the Chula Vista School for the Creative and Performing Arts (SCPA), which is located in western Chula Vista. The theatre has a proscenium stage, with movable chairs that can seat approximately 200 people. The theatre has a small lobby with space for displaying student artwork. The SCPA also has two other venues located on the campus of Chula Vista Middle School: the original 1930s style auditorium seats 200 people in folding chairs; and a new multipurpose room seats 450 people on moveable chairs. Both venues have proscenium stages.

Memorial Park Bowl

The Memorial Park Bowl is a City-owned outdoor amphitheatre facility located in Memorial Park, adjacent to the Third Avenue Village. The Bowl can accommodate up to seven hundred people on a fixed stone seating area and is often used for the City's Music in the Park Summer Concert Series.

OnStage Playhouse

Onstage Playhouse is located on Third Avenue and F Street and is one of the arts attractions of the Third Avenue Village. The OnStage Playhouse is currently in its 27th season and is the only live community theatre in Chula Vista. The storefront theatre operates year-round, producing six or more plays in an intimate space that can seat up to 60 people.

Otay Ranch High School Theatre

This school has a proscenium stage situated in a multipurpose room with portable seating that can accommodate up to 450 people.

➤ Rancho del Rey Middle School Theatre and EastLake Middle School Theatre Both schools have performance spaces that serve students of the respective schools as well as other Sweetwater Union High School District students. The performance spaces are actually frequent-use multi-purpose rooms with proscenium stages. Each facility can accommodate up to 450 people on folding chairs.

San Diego Junior Theatre

San Diego Junior Theatre originally began 58 years ago as a community program by San Diego's Old Globe Theatre. Today, SDJT operates as an independent, nonprofit organization for the benefit of children throughout San Diego County and is the oldest continuing children's theatre program in the country. SDJT offers classes at Balboa Park, in La Jolla, and in a renovated

storefront facility in the heart of Chula Vista on Third Avenue. The Chula Vista storefront facility offers year-round theatre classes to all age children and teens, and also produces a series of four live plays throughout the year: one per quarter, twelve performances per play. The storefront has folding chairs on portable risers that can accommodate up to 120 people for each performance.

VISUAL ARTS AND HERITAGE FACILITIES

What was true about the surprising lack of adequately-equipped performing arts facilities in the South Bay is, unfortunately, also true for the Visual Arts. In fact, there are no specifically dedicated exhibition spaces for fine art in the entire South Bay other than the 1200 square foot gallery at *Southwestern College* that is predominately used by the college's own students and faculty.

Other notable visual arts-related spaces include:

> The International Institute of Photographic Arts

Established in 1972 to further the acceptance of color photography as fine art, the Institute houses a color photography collection that includes works by some of the most prominent photographers in the world, including one of the largest collections in the Dye Transfer medium. The Institute opened its doors to the general public in 2006 offering high quality art services and a new 5,000 square foot exhibition space.

OnStage Playhouse Art Gallery

In addition to their live community theatre productions, OnStage Playhouse has a small lobby gallery space where local and regional artists are showcased.

Moctezuma Books and Gallery

Moctezuma Books and Gallery, on Chula Vista's Third Avenue, regularly hosts artist receptions and poetry readings with local authors, artists, professors, and friends of the arts. All readings and events are bilingual. Moctezuma Gallery focuses on contemporary and modern art from the San Diego-Tijuana border area, Mexico and the Californias. The small Gallery features original paintings, drawings, ceramics, and prints. Established and emerging artists are exhibited

Rosemary Lane Galería

The Rosemary Lane Galería is located in the South Branch of the Chula Vista Public Library, which was designed by famed Mexican architect Ricardo Legoretta. The Galería is essentially two linear hallway spaces that provide exhibition space for local and regional artists. It is open to the public during library hours and showcases between six to eight special exhibitions per year. It also serves as the main exhibition space for an annual showcase of SUHSD visual arts students.

Notable history and heritage-related exhibit spaces include:

Bonita Museum and Cultural Center

The nonprofit Bonita Museum is dedicated to preserving the culture and history

of the Sweetwater Valley and South County. Established in 1987, the Museum has collected historical artifacts, photographs and other materials. In 2003, Supervisor Greg Cox announced that San Diego County would be constructing a new Bonita-Sunnyside Library and Museum in the heart of Bonita. With the help of numerous private contributions, construction was completed in the winter of 2005 and the Bonita Museum subsequently moved into its new 3000 sq. foot space.

Chula Vista Heritage Museum

The Heritage Museum is part of the Chula Vista Public Library and is assisted by the Heritage Museum Society, a division of the nonprofit Friends of the Chula Vista Library. The 600 square foot Museum is dedicated to preserving the cultural and historic legacy of Chula Vista and is located on historic Third Avenue.

ARTS PROGRAMS

Overview of Existing Programs Sponsored by the City of Chula Vista:

Mayor's Performing and Visual Arts Task Force Grant Program
In 1997, the Chula Vista City Council approved a sublease with the House of Blues Concerts, Inc. (formerly Universal Concerts) that established a process whereby a portion of ticket sales proceeds at the Coors Amphitheater would be paid to the City and utilized for a Performing and Visual Arts Fund. This fund is used for arts grants to the Chula Vista community for the purpose of promoting and stimulating the growth of performing and cultural arts within the City of Chula Vista.

As called for in the sublease, a Mayor's Performing and Visual Arts Task Force was established and it annually makes recommendations to the City Council regarding the arts grant awards. The Task Force is staffed by the Office of Arts & Culture which formally conducts the grant application process. For 2006, the Office of Arts & Culture received \$52,500 from the House of Blues for the fiscal year 2006/2007 grant cycle.

Chula Vista's Taste of the Arts Festival

Chula Vista's premier outdoor festival is the Taste of the Arts, which celebrates all arts and culture disciplines and is the largest event of its kind in the South Bay. The festival has been produced annually for 18 years and typically features multiple stages with live professional music and dance performances, student talent, juried art exhibits, a variety of art and crafts for sale, hands-on art-making activities, and numerous vendor booths. For the past several years the festival has been staged at Bayside Park.

Music in the Park - Summer Concert Series

Music in the Park is a summer concert series that has been presented by the City of Chula Vista for the past forty-four years. Music in The Park is a series of free, live music concerts of varying genres held in various parks throughout the city.

➤ Gayle McCandliss Arts Awards

Each year the Gayle McCandliss Arts Awards are presented during a City Council meeting. Individuals and organizations are invited to submit nominations for consideration. The awards are made possible by the Gayle McCandliss Art Awards Memorial Fund that was established in 1991 in honor of the late Mayor Gayle McCandliss. Consistent with her wishes, it was established as a perpetual fund to recognize and provide monetary support or recognition to individuals or groups who make substantial contribution to the arts in the City of Chula Vista. Awards are given the following categories:

1. Rising Star Awards

These awards recognize artistic achievement by talented young artists in every art form- dance, music, theater, medial, visual and literary arts. Nominees must be graduating high school seniors, a resident of the City of Chula Vista, and currently attending a public or private school. Certificates and monetary prizes are awarded to the winners. Winners may be invited to exhibit or perform their work at a City festival.

2. Bravo Award

This award recognizes significant artistic achievement by an individual whose work has helped to build community pride and appreciation of the art and culture of the City of Chula Vista. Out-of-school, adult individual artists in all disciplines are eligible. Certificates are awarded to the winner and they may be invited to exhibit or perform their work at a City festival

3. Distinguished Service Award

This award recognizes community service by an individual or group who has voluntarily given time and donated resources in support of Chula Vista's art, artists and the community's cultural life. Individuals, arts patrons, corporations or businesses, local government representatives, educators, and other non-profit organizations are eligible. A certificate of appreciation is presented to the honoree.

4. Literary Award

This award recognizes literary achievements by an individual or individuals whose works have helped to build better community understanding, appreciation and pride in the literary arts. The nominees are screened by a committee of the Library Board and Library staff and recommended to the Cultural Arts Commission for final approval. Eligibility is limited to Adult (18+) individual writers in any format who are residents of Chula Vista. Award plaques and monetary prizes are awarded to the winner(s).

Public Art Program

The Office of Arts & Culture provides advisory services and administrative support for a broad array of individuals and organizations engaged in the field of public art in Chula Vista and the South Bay region. The Office of Arts & Culture maintains a listing of current artists working in a range of media.

The majority of funding for current public art opportunities comes from the Unified Port of San Diego's 1% for Art Ordinance on development projects within Port tidelands which include the areas of Port tidelands within the Chula Vista city limits. The Chula Vista Office of Arts & Culture staff and the Cultural Arts Commission's Public Art Sub-Committee periodically manage the public art work selection process for Port-funded public art projects in Chula Vista.

The City's Office of Arts & Culture has recently enacted, with Council approval, a process whereby loaned pieces of public art can be put on public display on Cityowned properties for a period of time of one to three years.

In addition, there are currently in place two Chula Vista Redevelopment Agency 1% for Arts policies applicable to development projects within the Redevelopment Zones of Town Center I and Bayfront. Both policies impose public art selection and fund collection on the Redevelopment Agency itself, with design review conducted by the City's Design Review Committee. These policies were adopted prior to the creation of the current Office of Arts & Culture, the Chula Vista Cultural Arts Commission, and its Public Art Sub-Committee. Approximately 20 public art works and architectural enhancements (such as fountain features and stained glass windows) have been created as a result of these policies since 1979. Detailed information about each work is included in the City's "Public Art in Chula Vista" guide, coordinated by the Office of Arts & Culture and published by the Chula Vista Heritage Museum.

Chula Vista Public Library Programs

At its three branches, the Chula Vista Public Library presents over 150 cultural programs annually. Programs include live music concerts, film presentations, book discussion groups, and author lectures. Almost 9,000 people attended cultural programs in 2004-05. In addition, over 22,000 children attended some 600 programs in that same year. Although most children's programs were literacy based, many introduced young people to music, movement, puppetry, and other cultural activities. In 2006, the Chula Vista Public Library also created a new Foundation to support the library as well as arts and culture in Chula Vista.

City of Chula Vista Recreation Department Programs

The City of Chula Vista Recreation Department offers ongoing classes, open to the general public through a class fee and registration system, in a wide variety of arts and culture disciplines. Class subjects typically include: Ballet, Tap, Mexican Folk Dance, Belly Dancing, Polynesian Dance, Salsa, Hip Hop, Drawing, Sculpture, Cartoon Drawing. Flamenco. Creative Drawing/Watercolors, Acting, Guitar, Keyboards, and Little Voices Chorus. Annual class enrollment exceeds 7,000 individuals at the Recreation Centers and satellite locations. Approximately 440 classes are offered annually with an average enrollment of 16 students per class. Class instructors are drawn from a pool of arts and culture professionals within the community and they are compensated for their services.

Overview of Existing School-Based Arts and Culture Programs

Sweetwater Union High School District Visual and Performing Arts

The Sweetwater Union High School District (SUHSD) has the largest school-based visual and performing arts program in the State of California and is the first district to offer formal Mariachi and Ballet Folklorico training. Recently, SUHSD arts students' academic test scores are consistently higher than non-arts students. Participation throughout the SUHSD is strong in all disciplines, with 53% of all district students participating in visual/performing arts programs.

The Chula Vista School for the Creative and Performing Arts (SCPA), housed at Chula Vista High School and Chula Vista Middle School, has over 800 students who have selected a "major" from many artistic disciplines, including Choir, Orchestra, Band, Ballet Folklorico, Ballet, Jazz, Tap Dance, Piano, Guitar, Mariachi, Music Theory, Computer Arts, Traditional Art, Stage Technology and Theatre Arts. SCPA students, on the average, have a GPA that is a full grade point higher than other students at Chula Vista High School.

SCPA also annually sponsors the Chula Vista Band Review, a weekend-long event that draws up to 4,000 visitors to Chula Vista from throughout California.

Bonita Vista High School's Show Choir, the Music Machine, has performed in 22 countries. Of the more than 16,000 high school choirs in the United States, the Music Machine is consistently ranked in the top 10 in the nation. Music Machine has won over 300 awards in regional, state, national and international competitions.

Chula Vista Elementary School District

The Chula Vista Elementary School District (CVESD) has two "Arts Magnet" schools in Allen Elementary School and Kellogg Elementary School. Both schools feature programs that involve students in curriculum-related, sequential skill-based instruction in dance, vocal music, drama, and art provided by specially trained staff and professional consultants.

Southwestern College

Southwestern College is organized into academic units, referred to as schools. The School of Arts & Communication houses the disciplines of Art, Commercial Music, Dance, Graphic Design, Interdisciplinary New Media, Journalism, Music, Speech, Telemedia, and Theatre. The School's main objective is to provide quality comprehensive programs that serve student needs. The broad curriculum offers students the opportunity to learn academic theory while gaining hands-on experience. Southwestern College maintains state-of-the-art equipment and facilities to support the growth and development of their programs.

Southwestern's Arts & Communication classes include instruction in Art, Ceramics, Drawing, Painting, Printmaking, Photography, Graphic Design, Design in Wood, Jewelry & Metalwork, Interdisciplinary New Media Studies, Modern Dance, Ballet, Jazz Dance, Ballroom, Latin American, African, and Tap Dance.

Music classes cover Instrumental Jazz Ensembles, Vocal Jazz Ensembles, Choral Music, Commercial Music, the nations only Mariachi Studies program, African Drumming, Chamber Singers, Piano, and Guitar. Theatre classes include Acting Workshops, Directing, and Technical Theatre.

Overview of Chula Vista-Based Arts Groups/Programs

Bonitafest Melodrama

Now in its 29th year, the Bonitafest Melodrama is a community-based nonprofit organization that annually produces an original musical theatre production that celebrates the history of the Bonita and Chula Vista communities. Family-oriented melodramatic productions involve scores of theatre artists of all ages and run for four performances in conjunction with the Bonitafest celebration held every fall.

Chula Vista Art Guild and Bonita Artists Potpourri

Both the Chula Vista Art Guild and the Bonita Artists Potpourri are all-volunteer based membership guilds of local visual artists practicing in all mediums. Both organizations display the works of their respective memberships throughout the City including local businesses, libraries, courthouses and outdoor venues. Neither group has its own facility.

Chula Vista Community Concert Band

This is a recently-formed all volunteer community-based ensemble dedicated to providing Chula Vista residents performances of band performances. Their goal is to reach 60 members and to work closely with school music programs in the City through workshops, clinics and master classes.

Dance Instruction Studios

Chula Vista is home to approximately one dozen private dance instruction studios offering classes for students of all ages, with a major emphasis on children's instructional dance programs. These studios feature performances for live audiences on a regular basis.

> Friends of the Arts

Friends of the Arts is an all-volunteer non-profit agency founded in 1995 for the purpose of promoting, preserving and preserving fine arts in Chula Vista and the South Bay. Recent programs have emphasized music, art and drama workshops for children ages 5-17.

> Imagination Express

Imagination Express is a professionally trained Mime Troupe that performs mostly for school assemblies and community festivals. This is a private home based organization without a performance facility of its own.

Mariachi Scholarship Foundation

In 2005 the Mariachi Scholarship Foundation, which is affiliated with SUHSD, sponsored the First Annual Chula Vista International Mariachi Conference, serving students of the South Bay as well as throughout California, Arizona and Texas with four days of mariachi instruction and performance.

OnStage Playhouse

The OnStage Playhouse is currently in its 27th season and is the only live community theatre in Chula Vista. OnStage has a paid, part-time staff and operates year-round, producing six or more plays in an intimate storefront space.

South Bay Community Chorale

This non-auditioned 100-voice choir is open to people of all ages. They have an extremely varied repertoire and annually produce two major concerts held at the Ruth Chapman Performing Arts Center. Through a partnership with the SCPA, the choir rehearses in the Theatre on K Street and provides scholarships for vocal music students. The choir is offered through the Chula Vista Adult School.

Third Avenue Village Association

The Third Avenue Village Association (TAVA), formerly the Downtown Business Association, annually produces several community festivals including *Cinco de Mayo, the Lemon Festival,* and *Artwalk.* Each festival features live entertainment elements and visual arts presentations. In addition TAVA annually produces a series of live music concerts during July and August in conjunction with the Thursday afternoon Farmer's Market. Free concerts are staged in Memorial Park across from the Farmer's Market. TAVA has recently launched Third Thursdays on Third, a monthly celebration of local visual artists held in local businesses.

The TAVA office is used by the Chula Vista Art Guild as a small exhibition space for its members. TAVA has also sponsored local artists who have painted utility boxes in the downtown urban core area and a Farmer's Market mural project, both with funding provided by the City's Performing and Visual Arts grants.

Regional Arts Groups in the Schools

Multiple grants from the Mayor's Performing and Visual Arts Task Force have been made to fund educational outreach efforts to the schools, including:

- San Diego Opera's educational programming to Middle School students
- o California Ballet's dance demonstrations to Middle School students
- Playwright's Project's work in Language Arts with High School students
- La Jolla Playhouse's stagecraft technical instruction for high school students
- Old Globe Theatre's educational programming in acting and dance for high school students
- The San Diego Symphony strings have provided both middle and high school level student stringed instrument instruction
- Installation Gallery has been working with elementary school students for several years with artist in residence programs
- Imagination Express has been working with K-5th grade students on dealing with social issues through performance art

Figure 5 – Existing Visual and Performing Arts Venues, Facilities and Programs in Chula Vista illustrates the locations of Chula Vista's existing venues and facilities for the visual and performing arts as well as the locations of major programs.

